OMB No 1545-0047

Inspection

Form 990

Department of the Treasurv Internal Revenue Service

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Net Assets

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements

A For the 2007 calendar year, or tax year beginning 07-01-2007 and ending 06-30-2008 D Employer identification number **C** Name of organization B Check if applicable Diesee University of New Haven use TRS 06-0761704 label or E Telephone number Number and street (or P O box if mail is not delivered to street address) Room/suite print or 300 Boston Post Road type. See Specific (203) 932-7229 Instruc-City or town, state or country, and ZIP + 4

Address change Name change Initial return F Accounting method Cash Accrual Final return tions. West Haven, CT 06516 Other (specify) Amended return Application pending H and I are not applicable to section 527 organizations Section 501(c)(3) organizations and 4947(a)(1) nonexempt charitable trusts must attach a completed Schedule A (Form 990 or 990-EZ). **H(a)** Is this a group return for affiliates? Yes V No **H(b)** If "Yes" enter number of affiliates **►** G Web site: ► www newhaven edu H(c) Are all affiliates included? T Yes T No (If "No." attach a list. See instructions.) Organization type (check only one) ► 🗸 🕏 501(c) (3) ◀ (Insert no) 🗆 4947(a)(1) or 🗀 527 $\mathbf{H}(\mathbf{d})$ Is this a separate return filed by an organization Check here $\blacktriangleright \Gamma$ if the organization is not a 509(a)(3) supporting organization **and** its gross receipts are normally **not** more than 25,000 A return is not required, but if the organization chooses to file a return, covered by a group ruling? be sure to file a complete return Group Exemption Number 🕨 М if the organization is **not** required to Gross receipts Add lines 6b, 8b, 9b, and 10b to line 12 ▶ 133,002,533 attach Sch B (Form 990, 990-EZ, or 990-PF) Revenue, Expenses, and Changes in Net Assets or Fund Balances (See the instructions.) Contributions, gifts, grants, and similar amounts received Contributions to donor advised funds . . а 1a Direct public support (not included on line 1a) . . . 1b 3,831,854 b Indirect public support (not included on line 1a) . **1**c c Government contributions (grants) (not included on line 1a) 7,836,723 **Total** (add lines 1a through 1d) (cash \$ $\frac{5,728,19}{}$ 9 __ noncash \$ 2,108,524 е Program service revenue including government fees and contracts (from Part VII, line 93) . 2 112,984,409 2 3 Membership dues and assessments 3 4 Interest on savings and temporary cash investments 5 Dividends and interest from securities . 2,152,069 6a b Less rental expenses . Net rental income or (loss) subtract line 6b from line 6a Other investment income (describe 🕨) . 7 8a Gross amount from sales of assets (A) Securities (B) Other other than inventory . 9,204,317 8a Less cost or other basis and sales expenses 8,928,906 8b Gain or (loss) (attach schedule) . . d 275,411 9 Special events and activities (attach schedule) If any amount is from gaming, check here ▶

☐ Gross revenue (not including \$ contributions reported on line 1b) Less direct expenses other than fundraising expenses . 221,341 Net income or (loss) from special events Subtract line 9b from line 9a . 9с 66,424 c 10a Gross sales of inventory, less returns and allowances . b Gross profit or (loss) from sales of inventory (attach schedule) Subtract line 10b from line 10a 10c c 11 Other revenue (from Part VII, line 103) . . . 11 537,250 12 **Total revenue** Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11 . 12 123,852,286 13 Program services (from line 44, column (B)) 13 87,709,012 14 Management and general (from line 44, column (C)) . 14 28,177,182 15 15 Fundraising (from line 44, column (D)) . . 1,319,986

Excess or (deficit) for the year Subtract line 17 from line 12 .

Net assets or fund balances at beginning of year (from line 73, column (A)) . . .

Other changes in net assets or fund balances (attach explanation) 🕏 . . .

Net assets or fund balances at end of year Combine lines 18, 19, and 20

Payments to affiliates (attach schedule) . Total expenses Add lines 16 and 44, column (A)

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19

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117,206,180

6,646,106

54,055,253

-4,814,627

55,886,732

Part II Statement of Functional Expenses

All organizations must complete column (A) Columns (B), (C), and (D) are required for section 501(c)(3) and (4) organizations and section 4947(a)(1) nonexempt charitable trusts but optional for others. (See the instructions.)

	Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22a	Grants paid from donor advised funds (attach Schedule) (cash $\0 noncash $\0) If this amount includes foreign grants, check here	22a				
22b	Other grants and allocations (attach schedule) (cash $27,810,406$ noncash $0) If this amount includes foreign grants, check here	221	27.040.406	27.040.406		
		22b	27,810,406	27,810,406		
23	Specific assistance to individuals (attach schedule)	23				
24	Benefits paid to or for members (attach schedule)	24				
25a	Compensation of current officers, directors, key employees etc Listed in Part V-A (attach schedule)	25a	1,492,433	181,834	719,151	591,448
b	etc listed in Part V-B (attach schedule)	25b	926,653	763,177	163,476	0
c	Compensation and other distributions not icluded above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B) (attach schedule)	25c				
26	Salaries and wages of employees not included on lines 25a, b and c	26	37,789,736	28,284,709	9,013,783	491,244
27	Pension plan contributions not included on lines 25a, b and c	27	2,422,560	1,548,416	874,144	
28	Employee benefits not included on lines 25a - 27	28	5,874,862	5,759,206	115,656	
29	Payroll taxes	29	2,723,870	1,689,992	1,033,878	
30	Professional fundraising fees	30	23,751	356	279	23,116
31	Accounting fees	31	96,700		96,700	
32	Legal fees	32	444,915	6,437	438,478	
33	Supplies	33	2,441,744	1,749,378	658,944	33,422
34	Telephone	34	583,475	224,339	356,515	2,621
35	Postage and shipping	35	696,842	60,186	625,628	11,028
36	Occupancy	36	2,732,538	2,316,750	415,688	100
37	Equipment rental and maintenance	37	4,040,952	891,464	3,136,526	12,962
38	Printing and publications	38	1,661,317	379,912	1,231,587	49,818
39	Travel	39	1,351,111	791,034	544,678	15,399
40	Conferences, conventions, and meetings	40	99,465	76,518	20,782	2,165
41	Interest	41	1,234,058	1,113,120	120,938	
42	Depreciation, depletion, etc (attach schedule)	42	5,500,404	4,592,398	908,006	
43	Other expenses not covered above (itemize)					
а	See Additional Data Table	43a				
b		43b				
С		43c				
d		43d				
е		43e				
f		43f				
g		43g				
44	Total functional expenses. Add lines 22a through 43g (Organizations completing columns (B)-(D), carry these totals to lines 13—15) Tosts. Check	44	117,206,180	87,709,012	28,177,182	1,319,986

Part III Statement of Program Service Accomplishments (See the instructions.)

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

				T
All o publ		ments easura	in a clear and concise manner State the number of clients served, ble (Section 501(c)(3) and (4) organizations and 4947(a)(1) nonexempt	Program Service Expenses (Required for 501(c)(3) and (4) orgs , and 4947(a)(1) trusts, but optional for others)
a	WITH A UNIQUE COMBINATION OF SOLID PROFESSIONAL TRAINING A PRIVATE UN UNDERGRADUATE ENROLLMENT OF MORE 80 ACRE MAIN CAMPUS AND A GRADUATE MORE THAN 80 UNDERGRADUATE DEGREE FOUR COLLEGES, IN INNOVATIVE FIELDS DIETETICS, FORENSIC SCIENCE, MUSIC A	LIBE IVER THAI SCH SUCH ND S	SITY, FOUNDED IN 1920, UNH HAS A FULL-TIME N 2,000 STUDENTS WITH 80 PERCENT RESIDING ON ITS OOL THAT EXCEEDS 1,700 THE UNIVERSITY OFFERS D MORE THAN 25 GRADUATE DEGREES THROUGH ITS H AS SPORTS MANAGEMENT, NUTRITION AND OUND RECORDING, ENGINEERING, COMPUTER CE UNH ALSO OFFERS ITS STUDENTS A STUDY	
	(Grants and allocations \$ 27,810,406)		If this amount includes foreign grants, check here 🕨 🦵	87,709,012
b				
	(Grants and allocations \$)	If this amount includes foreign grants, check here 🕨 🦵	
С				
	(Grants and allocations \$)	If this amount includes foreign grants, check here 🕨 🦵	
d				
	(Grants and allocations \$)	If this amount includes foreign grants, check here 🕨 🦵	
е	Other program services (attach schedule) (Grants and allocations \$)	If this amount includes foreign grants, check here 🟲 🦵	
f	Total of Program Service Expenses (should eq	ual lın	ie 44, column (B), Program services)	87,709,012

Part IV	Balance	Sheets	(See the	instructions.))
	Duluile	2116663	1000	instructions,	,

Pa	art IV	Balance Sheets (See the instruc	ctions	·-)			
Not	:e:	Where required, attached schedules and amou column should be for end-of-year amounts on		thin the description	(A) Beginning of year		(B) End of year
	45	Cash—non-interest-bearing				45	
	46	Savings and temporary cash investments			10,308,619	46	7,488,571
	47a	Accounts receivable	47a	9,019,463			
	ь	Less allowance for doubtful accounts	47b	4,734,298	2,872,071	47c	4,285,165
	48a	Pledges receivable	48a	7,031,212			
		Less allowance for doubtful accounts	48b	1,203,739	6,520,472	48c	5,827,473
	49 50a	Grants receivable	· ·	tore truetage and		49	
	Jou	key employees (attach schedule)				50a	
	ь	Receivables from other disqualified persons 4958(c)(3)(B) (attach schedule)	•			50b	
	51a	Other notes and loans receivable (attach					
_		schedule)	51a	3,744,252			
Assets	b	Less allowance for doubtful accounts	51b	375,000	3,231,146		3,369,252
4	52 53	Inventories for sale or use	• •		1,426,709	52 53	1,362,829
		Prepaid expenses and deferred charges . Investments—publicly-traded securities		Cost F FMV	13,271,598	54a	14,806,941
		Investments—other securities (attach sche		· ' '	10,271,000	54b	14,000,041
	55a	Investments—land, buildings, and	,	. , 5551 ,		345	
		equipment basis	55a				
	b	Less accumulated depreciation (attach schedule)	55b			55c	
	56	Investments—other (attach schedule) .			11,433,052	56	6,609,300
	1	Land, buildings, and equipment basis	57a	143,636,660			
	b	Less accumulated depreciation (attach schedule)	57b	65,857,524	64,059,752	57c	77,779,136
	58	Other assets, including program-related in	vestme	nts			
		(describe ►)	1,635,546	58	65 0
	59	Total assets (must equal line 74) Add lines	s 45 th	rough 58	114,758,965	59	121,528,667
	60	Accounts payable and accrued expenses			10,652,567	60	12,512,282
	61	Grants payable			3,453,060	61	3,453,060
	62	Deferred revenue			1,396,600	62	2,182,941
4	63	Loans from officers, directors, trustees, and					
		schedule)		ı	10 000 107	63	9 5
\;	64a b	Tax-exempt bond liabilities (attach schedu Mortgages and other notes payable (attach	•	ŀ	42,932,467	64a 64b	% 41,912,720
	65)	2,269,018	65	5,580,932
				,			.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
	66	Total liabilities Add lines 60 through 65 .			60,703,712	66	65,641,935
	Orga	anizations that follow SFAS 117, check here to 67 through 69 and lines 73 and 74	►	nd complete lines			
8	67	Unrestricted			29,397,423	67	29,756,491
Balances	68	Temporarily restricted			17,670,215	68	18,519,159
<u> </u>	69	Permanently restricted			6,987,615	69	7,611,082
Fund	Orga	anizations that do not follow SFAS 117, chec complete lines 70 through 74	k here	► 「and			
5	70	Capital stock, trust principal, or current fun	nds .			70	
2	71	Paid-in or capital surplus, or land, building,	and eq	uipment fund		71	
Ass	72	Retained earnings, endowment, accumulate				72	
Š	73	Total net assets or fund balances Add line through 72 (Column (A) must equal line 19		-			
	74	line 21)			54,055,253 114,758,965	73	55,886,732

Par	t IV-A Reconciliation of Reven the instructions.)	ue per Audited Finan	ncial Sta	itements V	Vith Reven	ue per	Return (See
	Total revenue, gains, and other suppo	rt per audited financial stat	tements			а	119,484,883
b	A mounts included on line a but not on	Part I, line 12					· · · · · · · · · · · · · · · · · · ·
1	Net unrealized gains on investments		Ь1		-401,810		
2	Donated services and use of facilities		b2		,	1	
3	Recoveries of prior year grants		Ь3			1	
4	Other (specify)						
	Add lines b1 through b4		. b4		-3,965,593	Ь	-4,367,403
c	Subtract line b from line a				• •	c	123,852,286
d	Amounts included on Part I, line 12, b		•				123,032,200
1	Investment expenses not included on		1				
•	6b	raiti, iiie	d1				
2	Other (specify)						
			d2				
	Add lines d1 and d2					d	-4,367,403
e	Total revenue (Part I, line 12) Add lir						123,852,286
Dow	d		naint Ct		With Even	e	nu Datuur
	Total expenses and lesses per auditor						
a	Total expenses and losses per audited					a	117,669,472
b •	A mounts included on line a but not on		b1	l			
1 2	Donated services and use of facilities Prior year adjustments reported on Pa		DI				
-	20	rc 1, mie	b2				
3	Losses reported on Part I, line		b3				
4	Other (specify)		55			1	
~	Other (specify)		b4		463,292		
	Add lines b1 through b4			·		ь	463,292
с	Subtract line b from line a					c	117,206,180
d	Amounts included on Part I, line 17, b						
1	Investment expenses not included on						
-	6b	r are 1, mic	d1				
2	Other (specify)						
	-		. d2				
	Add lines d1 and d2					d	
е	Total expenses (Part I, line 17) Add I d					e	117,206,180
Par	director, trustee, or key eminstructions.)	rs, Trustees, and Ke				n who w	
	แเรน นับนับเเร. j	1			(D) Contribi		(E) Expense
	(A) Name and address	(B) Title and average hours per week devoted to position		mpensation id, enter -0)	employee bend deferred com plans	pensation .	account and other allowances
See A	dditional Data Table						

orm 990 (2007)							Page 6	
Part V-A Current (Officers, Directors	, Trustees, and Key	Employees (conti	nued)		Yes	No	
75a Enter the total num	ber of officers, directors	, and trustees permitted	to vote on organization	business at board				
meetings								
b Are any officers, dir	rectors, trustees, or key	employees listed in Form	m 990, Part V-A, or hig	hest compensated				
employees listed in	Schedule A, Part I, or	highest compensated pro	fessional and other ind	ependent				
contractors listed ii	business							
relationships? If "Y	es," attach a statement	that identifies the individ	duals and explains the	relationship(s) .	75b		Νο	
c Do any officers, dire	ectors, trustees, or key	employees listed in Form	n 990, Part V-A, or higl	nest compensated				
employees listed in	Schedule A , Part I , or l	highest compensated pro	fessional and other ind	ependent				
contractors listed i	contractors listed in Schedule A, Part II-A or II-B, receive compensation from any other organizations, whether							
		he organization? See the	instructions for the def	inition of "related	75c		No	
organization" .								
		the information described						
		ct of interest policy?			75d	Yes	<u> </u>	
		s, Trustees, and Key er, director, trustee, o						
		year, list that person						
benefits i	n the appropriate co	lumn. See the instruc	tions.)					
(A) Name and a	ddress	(B) Loans and Advances	(C) Compensation (If not paid enter -0-)	(D) Contributions to employee benefit plans and deferred compensation plans		pense acc ner allowa	count and ances	
MARILOU MCLAUGHLI								
C/O UNIVERSITY OF N 300 BOSTON POST RO		0	148,380	9,266			0	
WEST HAVEN, CT 065:								
WILLIAM LEETE 📆								
C/O UNIVERSITY OF N 300 BOSTON POST RO		0	146,214	17,262			0	
WEST HAVEN, CT 065:								
JAMES W UEBELACKER	19						,	
C/O UNIVERSITY OF N		0	139,226	23,477			0	
300 BOSTON POST RO WEST HAVEN, CT 065:								
ALEXIS N SOMMERS 🕏							-	
C/O UNIVERSITY OF N		0	112,652	15,439			0	
300 BOSTON POST RO WEST HAVEN, CT 065:	=		,	·				
JAMES E SHAPIRO 🕏								
C/O UNIVERSITY OF N		0	100,500	22,207			0	
300 BOSTON POST RO WEST HAVEN, CT 065:				,				
LAWRENCE DE NARDIS								
C/O UNIVERSITY OF N	EW HAVEN	0	96,500	15,008			0	
300 BOSTON POST RO			30,300	15,000			J	
WEST HAVEN, CT 065: BLAKE E CHERRINGTO								
C/O UNIVERSITY OF N		0	80,000	522			0	
300 BOSTON POST RO			80,000	522			U	
WEST HAVEN, CT 065:	16							
Part VI Other Info	ormation (See the i	nstructions.)				Yes	No	
76 Did the organization ma	ike a change in its activities o	or methods of conducting activi	ities? If "Yes," attach a					
detailed statement of ea	ach change				76		No	
77 Were any changes r	made in the organizing o	or governing documents b	out not reported to the I	RS?	77		Νο	
	onformed copy of the ch		•					
78a Did the organization hav	ve unrelated business gross ii	ncome of \$1,000 or more durir	ng the year covered by this i	etum?	78a		No	
-	-	90-T for this year?			78b			
•		Substantial contraction during th						
a statement					79		No	
• •	ed (other than by association	n with a statewide or nationwid	le organization) through con	nmon membership,				
-	•	er exempt or nonexempt orgar			80a	Yes		
				- · ·				
b If "Yes," enter the r	name of the organization	See Additional Data		<u> </u>				
01- 5	and malescale and the	and check whether it i		nexempt				
		es (See line 81 instructi	ons) 81a		ا ا			
n Dig the organization	n file Form 1120-POL for	triis vear/			81b		l No	

				raye 🖊
Par	t VI Other Information (continued)	_	Yes	No
32a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially less than fair rental value?	82a	Yes	
b	If "Yes," you may indicate the value of these items here Do not include this amount as revenue in Part I or as an expense in Part II (See instructions in Part III)			
.			V	
	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	Yes	
	Did the organization comply with the disclosure requirements relating to quid pro quo contributions?	83b	Yes	
	Did the organization solicit any contributions or gifts that were not tax deductible?	84a		No
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or			
	gifts were not tax deductible?	84b		<u> </u>
	501(c)(4), (5), or (6) organizations. a Were substantially all dues nondeductible by members?	85a		
D	Did the organization make only in-house lobbying expenditures of \$2,000 or less?	85b		
c	Dues assessments, and similar amounts from members 85c			
	Section 162(e) lobbying and political expenditures	1		
	Aggregate nondeductible amount of section 6033(e)(1)(A) dues notices 85e	1		
	Taxable amount of lobbying and political expenditures (line 85d less 85e) 85f	1		
	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f?	85g		
_	If section 6033(e)(1)(A) dues notices were sent, does the organization agree to add the amount on line 85fto its			
	reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the following tax year?			
		85h		
86	501(c)(7) orgs. Enter a Initiation fees and capital contributions included on line 12 86a 0			
b	Gross receipts, included on line 12, for public use of club facilities 86b 0			
87	501(c)(12) orgs. Enter a Gross income from members or shareholders 87a 0			
b	Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them)			
88a	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership, or an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3? If "Yes," complete Part IX	88a		N o
b	At any time during the year, did the organization directly or indirectly own a controlled entity within the meaning of section 512(b)(13)? If yes complete Part XI			
00-		88b		No
89a	501(c)(3) organizations Enter A mount of tax imposed on the organization during the year under section 4911 ► 0 , section 4912 ► 0 , section 4955 ► 0			
L	501(c)(3) and 501(c)(4) orgs. Did the organization engage in any section 4958 excess benefit transaction during	•		
J	the year or did it become aware of an excess benefit transaction from a prior year? If "Yes," attach a statement explaining each transaction	89b		No
c	Enter A mount of tax imposed on the organization managers or disqualified persons			
	during the year under sections 4912, 4955, and 4958			
	Enter Amount of tax on line 89c, above, reimbursed by the organization			
e	All organizations. At any time during the tax year was the organization a party to a prohibited tax shelter transaction?			
	transaction	89e		Νο
f	All organizations. Did the organization acquire direct or indirect interest in any applicable insurance contract?			
		89f		No
g	For supporting organizations and sponsoring organizations maintaining donor advised funds. Did the supporting			
	organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time			
	during the year?			
		89g		No
	List the states with which a copy of this return is filed F			
b	Number of employees employed in the pay period that includes March 12, 2007 (See instructions)			1,005
91a	,	022 7	777	
. . .a	The books are in care of ► GEORGE SYNODI Telephone no ► (203)	932-/	2/3	
	300 BOSTON POST ROAD Located at ► WEST HAVEN, CT ZIP + 4 ► 06516			
ь	At any time during the calendar year, did the organization have an interest in or a signature or other authority			
	over a financial account in a foreign country (such as a bank account, securities account, or other financial		Yes	N o
	account)?	91b		No
	If "Yes," enter the name of the foreign country			
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1 , Report of Foreign Bank and Financial Accounts			

	enter the amount of tax-exempt Analysis of Income-Pr					. 🕨 92		
	ter gross amounts unless otherwis			business income		ection 512, 513, or 514	(E))
		· · · · · · · · · · · · · · · · · · ·	(A) Business code	(B) Amount	(C) Exclusion code	(D) Amount	Relate exempt fo incor	unction
3 Pr	ogram service revenue							
a Tu								5,306,56
	sidence Fees							5,650,08
c <u>D</u> 1	ning Fees						11	1,027,76
d					+ +			
e _								
	edicare/Medicaid payments .				+ +			
	es and contracts from governme							
	embership dues and assessment				+			
_	erest on savings and temporary cash inv				14	2,152,069		
	vidends and interest from securi et rental income or (loss) from re				14	2,132,009		
	bt-financed property							
	n debt-financed property							
	t rental income or (loss) from personal p				+			
	her investment income							
	ın or (loss) from sales of assets other th	an inventory			18	275,411		
01 N e	et income or (loss) from special e	vents			01	66,424		
02 Gr	oss profit or (loss) from sales of	ınventory						
. 03 01	her revenue a <u>Bookstore</u>				03	216,436		
b Re	nts				01	213,637		
c 0	THER REVENUE				01	107,177		
d —								
е _								
. 04 St	btotal (add columns (B), (D), and	I(E))				3,031,154	112	2,984,40
05 Tot	al (add line 104, columns (B), (D), and (E))					116,0	15,56
ote: Lin	e 105 plus line 1e, Part I, should e	qual the amount on	lıne 12, Part I					
art V								
ne No.	Explain how each activity for whi of the organization's exempt pur					nportantly to the acc	complishm	ıent
 93A	TUITION IS CHARGED FOR ED			dia ioi sacii pe	11 poses /			-
	RESIDENCE HALLS ARE AN IN			CATIONALEXP				
93C	DINING HALLS ARE AN INTEG	RAL PART OF TH	E EDUCATIO	NAL EXPERIE				
Part I			sidiaries a	nd Disregar	ded Entities	s (See the instr		
	(A) e, address, and EIN of corporation,	(B) Percentage of		(C) Nature of activitie	5	(D) Total income	(E) End-of-	-year
pa	rtnership, or disregarded entity	ownership interest	 %	Nature of activitie	3	Total medine	asse	ets
			% 					-
			%					
		1 9	%					

orm	990 (2	2007)									Page 9
Part	XI	Information Regardance a controlling organ				d Er	ntities Compl	ete only	if the org	anizati	
										Yes	No
106		d the reporting organize Code? if "Yes," com				efined	l ın section 512	(b)(13) o	f	Yes	
		(A) Name and address cont rolled ent		Employer Id	B) dentification nber		(C) Description of transfer		(A mount o	D) of transf	fer
a	300 b	c lee institute oston post road naven, MA 06516			061629144		dırect	expense			98,644
		Totals									98,644
107		d the reporting organi: e Code? if "Yes," com				as de	fined in section	512(b)(1	3) of	Yes	No No
		(A) Name and address of each controlled entity		Employer Id	B) dentification nber		(C) Description of A mou			(D) nount of transfer	
a											
b											
С											
		Totals									
400	-									Yes	No
108		d the organization hav alties and annuities o			ct on August 17, 2	2006	covering the in	terests, re	ents,		No
		Under penalties of perjur									
Plea	S A	and belief, it is true, corre	ect, and complete Deci	aration of preparer	(other than officer) is	based	1	•	eparer nas an	y knowie	ıge
Sign		Signature of officer					2009-05- Date	-15			
lere	!	george s synodi vp fii Type or print name ai									
		 -			Date		Check If	Preparer's	SSN or PTIN (See Gen	Inst W)
Paid	l pare	Preparer's signature					self- empolyed •				
Jse Only		Firm's name (or your if self-employed), address, and ZIP + 4	•					EIN ▶			
			99 High Street					Phone no	► (617) 988	-1000	
			Boston, MA 0211023	371				THORE IN	- (017) 300	1000	

SCHEDULE A (Form 990 or 990EZ)

Department of the Treasurv Internal Revenue Service

\$50,000

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k), 501(n), or 4947(a)(1) Nonexempt Charitable Trust Supplementary Information—(See separate instructions.)

▶ MUST be completed by the above organizations and attached to their Form 990 or 990-EZ

OMB No 1545-0047

2007

Name of the organization University of New Haven

Employer identification number

06-0761704

Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees Part I (See page 1 of the instructions List each one If there are none enter "None"

(See page 1 of the instruction	<u>ns. List each one. If there ar</u>	<u>re none, enter "Nor</u>	ie.")	
(a) Name and address of each employee paid more than \$50,000	(b) Title and average hours per week devoted to position	(c) Compensation	(d) Contributions to employee benefit plans & deferred compensation	(e) Expense account and other allowances
THOMAS A JOHNSON	DEAN			
300 BOSTON POST ROAD WEST HAVEN, CT 06516	40 0	197,413	10,653	0
ARTHUR GOON	DEAN			
300 BOSTON POST ROAD WEST HAVEN, CT 06516	40 0	174,533	23,971	0
BARRY FARBROTHER	DEAN			
300 BOSTON POST ROAD WEST HAVEN, CT 06516	DEAN 40 0 DEAN	185,416	25,917	0
RONALD NO WACZYK	DEAN			
300 BOSTON POST ROAD WEST HAVEN, CT 06516		178,783	29,239	0
HENRY LEE	DDOEECCOD			
300 BOSTON POST ROAD WEST HAVEN, CT 06516	I I	170,279	3,941	0
Total number of other employees paid over	284			

Compensation of the Five Highest Paid Independent Contractors for Professional Services Part II-A (See page 2 of the instructions. List each one (whether individual or firms). If there are none, enter

"None.") (a) Name and address of each independent contractor paid more than \$50,000 (b) Type of service (c) Compensation SASAKI ASSOCIATES CONSTRUCTION DESIGN 2,822,603 PO BOX 843026 BOSTON, MA 02284 WIGGIN AND DANA LLP ATTORNEY 491.447 PO BOX 7247-7112 PHILADELPHIA, PA 19170 MCFARLAND JOHNSON INC **ENGINEERING DESIGN** 202,497 49 COURT STREET BINGHAMPTON, NY 13902 STRATEGIC BUILDING SOLUTIONS LLC **ENGINEERING DESIGN** 157,821 499 MIDDLESEX TURNPIKE OLD SAYBROOK, CT 06475 KPMG LLP AUDIT ONE FINANCIAL PLAZA 108,000 HARTFORD, CT 06103 Total number of others receiving over \$50,000 for

Part II-B Compensation of the Five Highest Paid Independent Contractors for Other Services

(List each contractor who performed services other than professional services, whether individual or firms. If there are none, enter "None". See page 2 for instructions.)

(a) Name and address of each independent contractor paid more than \$50,000	(b) Type of service	(c) Compensation
SODEXO INC		
SODEXO INC PO BOX 81049 WOBURN, MA 018131049 PETRA CONSTRUCTION CORP 98 REBESCHI DRIVE NORTH HAVEN, CT 06473 DIMEO CONSTRUCTION COMPANY 75 CHAPMAN STREET PROVIDENCE, RI 02905 FOUNTAINHEAD PROPERTY MANAGEMENT 21-23 SIMON PLACE A7 WEST HAVEN, CT 06516 CITY POINT CONSTRUCTION	FOOD SERVICE	6,953,254
WOBURN, MA 018131049		
PETRA CONSTRUCTION CORP		
98 REBESCHI DRIVE	CONSTRUCTION	6,016,119
NORTH HAVEN,CT 06473		
DIMEO CONSTRUCTION COMPANY		
75 CHAPMAN STREET	CONSTRUCTION	3,029,667
PROVIDENCE, RI 02905		
FOUNTAINHEAD PROPERTY MANAGEMENT		
21-23 SIMON PLACE A7	PROPERTY MANAGEMENT	1,201,132
WEST HAVEN, CT 06516		
CITY POINT CONSTRUCTION		
33 FRESH MEADOW ROAD	CONSTRUCTION	425,199
WEST HAVEN, CT 06516		
Total number of other contractors receiving over \$50,000 for other services		

Par	Statements About Activities (See page 2 of the instructions.)		Yes	No
1	During the year, has the organization attempted to influence national, state, or local legislation, include any attempt			
	to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in			
	connection with the lobbying activities ► \$ 0 (Must equal amounts on line 38, Part VI-A, or line			
	ı of Part VI-B)	1	Yes	
	Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A Other			
	organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the			
	lobbying activities			
2	During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any			
	substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with			
	any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or			
	principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions.) 🕏			
а	Sale, exchange, or leasing property?	2a	Yes	<u> </u>
b	Lending of money or other extension of credit?	2b		Νo
c	Furnishing of goods, services, or facilities?	2c		Νo
d	Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)?	2d	Yes	
e	Transfer of any part of its income or assets?	2e		Νo
3a	Did the organization make grants for scholarships, fellowships, student loans, etc ? (If "Yes," attach an explanation			
	of how the organization determines that recipients qualify to receive payments) $^{f z}$	3a	Yes	
Ь	Did the organization have a section 403(b) annuity plan for its employees?	3b	Yes	
c	Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment , historic land areas or structures? If "Yes" attach a detailed statement	3с		Νο
d	Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services?	3d		Νo
4a	Did the organization maintain any donor advised funds? If "Yes," complete lines 4b through 4g If "No," complete lines 4f and 4g	4a	Yes	
b	Did the organization make any taxable distributions under section 4966?	4b		Νo
c	Did the organization make a distribution to a donor, donor advisor, or related person?	4c		Νo
d	Enter the total number of donor advised funds owned at the end of the tax year			
e	Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year			
f	Enter the total number of separate funds or accounts owned at the end of the tax year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts			
g	Enter the aggregate value of assets held in all funds or accounts included on line 4f at the end of the tax year			

P	art I	Reason for Non-Private	oundation Status	(See pages 4 th	rough 7 of the	instructions.)	
Icer	ify th	at the organization is not a private four	dation because it is (P	lease check only C	NE applicable bo	ох)	
5	Γ	A church, convention of churches, or	association of churches	Section 170(b)(1)(A)(ı)		
6	<u> - </u>	A school Section 170(b)(1)(A)(II) (A	lso complete Part V)				
7	Γ	A hospital or a cooperative hospital s	ervice organization Sec	ction 170(b)(1)(A)	(111)		
8	\vdash	A federal, state, or local government	or governmental unit Se	ection 170(b)(1)(A)(v)		
9	Γ	A medical research organization oper	ated in conjunction with	a hospital Section	170(b)(1)(A)(ıı	ı) Enter the hos	spital's name, city,
10	Γ	An organization operated for the bene Section 170(b)(1)(A)(iv) (Also comp			ated by a govern	mental unit	
11a	Γ	An organization that normally receives a substantial part of its support from a governmental unit or from the general public Section 170(b)(1)(A)(vi) (Also complete the Support Schedule in Part IV-A)			neral public		
11b	A community trust Section 170(b)(1)(A)(vi) (Also complete the Support Schedule in Part IV-A)						
12	Γ	An organization that normally receives (1) more than 331/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions—subject to certain exceptions, and (2) no more than 331/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975 See section 509(a)(2) (Also complete the Support Schedule in Part IV-A)					
13	Γ	An organization that is not controlled requirements of section 509(a)(3) C					se meets the
		Type I Type II Typ	e III - Functionally Inte	grated Γ T	ype III - Other		
		Provide the following informa	tion about the supporte	ed organizations. (s	see page 7 of the	instructions.)	
(a) Name(s) of supported organization(s)			(b) Employer ident if icat ion number	(c) Type of organization (described in lines 5 through 12 above or	(d) Is the supported organization listed in the supporting organization's governing documents?		(e) A mount of support?
				IRC section)	Yes	No	
Tota						>	

An organization organized and operated to test for public safety Section 509(a)(4) (See page 7 of the instructions)

Part IV-A Support Schedule (Complete only if you checked a box on line 10, 11, or 12) Use cash method of accounting. Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting. (a) 2006 **(b)** 2005 (c) 2004 Calendar year (or fiscal year beginning in) (d) 2003 (e) Total Gifts, grants, and contributions received (Do not include unusual grants See line 28) Membership fees received 16 Gross receipts from admissions, merchandise 17 sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc , purpose Gross income from interest, dividends, amounts 18 received from payments on securities loans (section 512(a)(5)), rents, royalties, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975 Net income from unrelated business activities 19 not included in line 18 Tax revenues levied for the organization's benefit and either paid to it or expended on its behalf The value of services or facilities furnished to the organization by a governmental unit without charge Do not include the value of services or facilities generally furnished to the public without Other income Attach a schedule Do not include 22 gain or (loss) from sale of capital assets Total of lines 15 through 22 Line 23 minus line 17 24 25 Enter 1% of line 23 Organizations described on lines 10 or 11: a Enter 2% of amount in column (e), line 24 26a **b** Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2002 through 2005 exceeded the amount shown in line 26a Do not file this list with your return. Enter the total of all these excess amounts 26b c Total support for section 509(a)(1) test Enter line 24, column (e) 26c d Add Amounts from column (e) for lines 26d e Public support (line 26c minus line 26d total) 26e f Public support percentage (line 26e (numerator) divided by line 26c (denominator)) 26f Organizations described on line 12: a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person" Do not file this list with your return. Enter the sum of such amounts for each year (2005) (2004) (2003) b For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000 (Include in the list organizations described in lines 5 through 11b, as well as individuals) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year (2006) (2005) (2004) (2003) 27c e Public support (line 27c total minus line 27d total) 27e f Total support for section 509(a)(2) test Enter amount from line 23, column (e) 🕨 | 27f | a Public support percentage (line 27e (numerator) divided by line 27f (denominator)) 27g h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator)) ▶ 27h 28 Unusual Grants: For an organization described in line 10, 11, or 12 that received any unusual grants during 2002 through 2005,

prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief

description of the nature of the grant Do not file this list with your return. Do not include these grants in line 15

Р	Trivate School Questionnaire (See page 7 of the instructions.) (To be completed ONLY by schools that checked the box on line 6 in Part IV)			
29			Yes	No
	other governing instrument, or in a resolution of its governing body?	29	Yes	
30	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its			
	brochures, catalogues, and other written communications with the public dealing with student admissions,			
	programs, and scholarships?	30	Yes	
31				
	the period of solicitation for students, or during the registration period if it has no solicitation program, in a way			
	that makes the policy known to all parts of the general community it serves?	31	Yes	
	If "Yes," please describe, if "No," please explain (If you need more space, attach a separate statement)	<u> </u>		
	THE UNIVERSITY INCLUDES STATEMENTS AS TO ITS NONDISCRIMINATORY POLICY IN ALL OF ITS			
	CATALOGS, ADVERTISEMENTS, BROCHURES, AND ANNOUNCEMENTS THROUGHOUT THE YEAR COPIES OF SUCH MATERIALS ARE MAINTAINED IN THE UNIVERSITY'S FILE IN BOTH THE LIBRARY AND THE PUBLIC RELATIONS DEPT			
32	Does the organization maintain the following			
	a Records indicating the racial composition of the student body, faculty, and administrative staff?	32a	Yes	
	b Records documenting that scholarships and other financial assistance are awarded on racially nondiscriminatory			
	basis?	32b	Yes	İ
	c Copies of all catalogues, brochures, announcements, and other written communications to the public dealing			
	with student admissions, programs, and scholarships?	32c	Yes	
	d Copies of all material used by the organization or on its behalf to solicit contributions?	32d	Yes	
	If you answered "No" to any of the above, please explain (If you need more space, attach a separate statement)			
]		
33	Does the organization discriminate by race in any way with respect to			
	a Students' rights or privileges?	33a		Νo
	b Admissions policies?	33Ь		Νo
	c Employment of faculty or administrative staff?	33c		Νo
	d Scholarships or other financial assistance?	33d		Νo
	e Educational policies?	33e		No
	f Use of facilities?	33f		No
	a Athletic programs?	33g		No.
	g ··············			'''
	h Other extracurricular activities?	33h		No
	n other extracamental activities			100
	If you answered "Yes" to any of the above, please explain (If you need more space, attach a separate statement)			
		1		
		1		
		1		
34	🜬 Does the organization receive any financial aid or assistance from a governmental agency? 🕏	34a	Yes	
	· · · · · · · · · · · · · · · · · · ·			
	b Has the organization's right to such aid ever been revoked or suspended?	34b		No
	If you answered "Yes" to either 34a or b, please explain using an attached statement			
35	Does the organization certify that it has complied with the applicable requirements of sections 4 01 through 4 05			
	of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation	35	Yes	
		1 '		1

Schedule A (Form 990 or 990-EZ) 2007 Page 6 Part VI-A Lobbying Expenditures by Electing Public Charities (See page 9 of the instructions.) (To be completed **ONLY** by an eligible organization that filed Form 5768) Check - a if the organization belongs to an affiliated group (b) **Limits on Lobbying Expenditures** (a) To be completed Affiliated group for all electing totals (The term "expenditures" means amounts paid or incurred) organizations 36 Total lobbying expenditures to influence public opinion (grassroots lobbying) 36 37 37 Total lobbying expenditures to influence a legislative body (direct lobbying) 38 38 Total lobbying expenditures (add lines 36 and 37) 39 39 Other exempt purpose expenditures 40 40 Total exempt purpose expenditures (add lines 38 and 39) 41 Lobbying nontaxable amount Enter the amount from the following table— If the amount on line 40 is-The lobbying nontaxable amount is— Not over \$500,000 20% of the amount on line 40 Over \$500,000 but not over \$1,000,000 \$100,000 plus 15% of the excess over \$500,000 Over \$1,000,000 but not over \$1,500,000 \$175,000 plus 10% of the excess over \$1,000,000 41 Over \$1,500,000 but not over \$17,000,000 \$225,000 plus 5% of the excess over \$1,500,000 Over \$17,000,000 \$1,000,000 42 42 Grassroots nontaxable amount (enter 25% of line 41) 43 Subtract line 42 from line 36 Enter -0 - if line 42 is more than line 36 43 0 Subtract line 41 from line 38 Enter -0 - if line 41 is more than line 38 44 Caution: If there is an amount on either line 43 or line 44, you must file Form 4720. 4-Year Averaging Period Under Section 501(h) (Some organizations that made a section 501(h) election do not have to complete all of the five columns below See the instructions for lines 45 through 50 on page 11 of the instructions) Lobbying Expenditures During 4-Year Averaging Period Calendar year (or (a) (b) (c) (d) (e) fiscal year beginning in) 2007 2006 2005 2004 Total Lobbying nontaxable amount Lobbying ceiling amount (150% of line 45(e)) 46 Total lobbying expenditures 47 48 Grassroots nontaxable amount Grassroots ceiling amount (150% of line 48(e)) 49 Grassroots lobbying expenditures Part VI-B Lobbying Activity by Nonelecting Public Charities (For reporting only by organizations that did not complete Part VI-A) (See page 11 of the instructions.) 🕏

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of

- a Volunteers
- **b** Paid staff or management (Include compensation in expenses reported on lines **c** through **h.**)
- c Media advertisements
- d Mailings to members, legislators, or the public
- e Publications, or published or broadcast statements
- f Grants to other organizations for lobbying purposes
- g Direct contact with legislators, their staffs, government officials, or a legislative body
- h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means
- i Total lobbying expenditures (Add lines c through h.)

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities

	Yes	No	A mount
		Νo	
	Yes		0
		Νo	
			0
. + .	۰		

Part VII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations (See page 12 of the instructions.)

Solic) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations a Transfers from the reporting organization to a noncharitable exempt organization of a (ii)
(i) Cash (ii) Other assets b Other transactions (i) Sales or exchanges of assets with a noncharitable exempt organization (ii) Purchases of assets from a noncharitable exempt organization (iii) Rental of facilities, equipment, or other assets (iv) Reimburs ement arrangements (biv) No (v) Loans or loan guarantees (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vii) Rental of facilities, equipment, mailing lists, other assets, or paid employees (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (viii) Performance of servi
(ii) Other assets by Other transactions (i) Sales or exchanges of assets with a noncharitable exempt organization (ii) Purchases of assets from a noncharitable exempt organization (iii) Purchases of assets from a noncharitable exempt organization (iii) Purchases of assets from a noncharitable exempt organization (iv) Reimbursement arrangements (iv) Reimbursement arrangements (iv) Performance of services or membership or fundraising solicitations (v) Loans or loan guarantees (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (viii) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Perfo
b Other transactions (i) Sales or exchanges of assets with a noncharitable exempt organization (ii) Purchases of assets from a noncharitable exempt organization (iii) Rental of facilities, equipment, or other assets (iv) Reimbursement arrangements (v) Loans or loan guarantees (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Remainswer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization If the organization received less than fair market value in any transaction sharing arrangement, show in column (d) the value of the goods, other assets, or services received (a) (b) (c) Name of noncharitable exempt organization Amount involved Name of noncharitable exempt organization Obscription of transfers, transactions, and sharing arrangements Amount involved Name of noncharitable exempt organization Obscription of transfers, transactions, and sharing arrangements Obscription of transfers, transactions Obscription of transfers, transactions
(ii) Purchases of assets from a noncharitable exempt organization (iii) Rental of facilities, equipment, or other assets (iv) Reimbursement arrangements (v) Loans or loan guarantees (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or fundraising solicitations (vii) Performance of services or membership or solicita
(ii) Purchases of assets from a noncharitable exempt organization (iii) Rental of facilities, equipment, or other assets (iv) Reimbursement arrangements (v) Loans or loan guarantees (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or solicitations (vi) Performance of services or services or services or services or services
(iii) Rental of facilities, equipment, or other assets (iv) Reimbursement arrangements (v) Loans or loan guarantees (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (b) No (c) Sharing of facilities, equipment, mailing lists, other assets, or paid employees (c) No (d) If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received (a) (b) Amount involved Name of noncharitable exempt organization Pescription of transfers, transactions, and sharing arrangements. (d) Description of transfers, transactions, and sharing arrangements.
(v) Loans or loan guarantees (vi) Performance of services or membership or fundraising solicitations (vi) Performance of services or membership or fundraising solicitations (c) Sharing of facilities, equipment, mailing lists, other assets, or paid employees (d) If the answer to any of the above is "Yes," complete the following schedule Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received (a) (b) (c) (d) Description of transfers, transactions, and sharing arrangements (a) Name of noncharitable exempt organization arrangements
(vi) Performance of services or membership or fundraising solicitations c Sharing of facilities, equipment, mailing lists, other assets, or paid employees d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received. (a) (b) (c) Name of noncharitable exempt organization. Pescription of transfers, transactions, and sharing arrangements. (b) Name of noncharitable exempt organization. Pescription of transfers, transactions, and sharing arrangements. Pescription of transfers, transactions, and sharing arrangements are also arrangements. Pescription of transfers, transactions, and sharing arrangement arrangemen
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transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received (a) (b) Amount involved Name of noncharitable exempt organization arrangements Columbia Description of transfers, transactions, and sharing arrangements
(a) (b) (c) Name of noncharitable exempt organization (c) Description of transfers, transactions, and sharing arrangements Description of transfers, transactions, and sharing arrangements Description of transfers, transactions, and sharing arrangements
a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations
a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations
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Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations
described in section 501(c) of the Code (other than section 501(c)(3)) or in section 527? • Yes • Yes
(a) (b) (c) Name of organization Type of organization Description of relationship

Additional Data

Software ID: Software Version:

EIN: 06-0761704

Name: University of New Haven

Form 990, Part II, Line 43 - Other expenses not covered above (itemize):

Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
a Utilities	43a	2,976,262	1,094,319	1,881,943	
b Recruitement	43b	142,285	86,062	56,223	
c Software	43c	748,797	84,026	663,532	1,239
d Student Activities	43d	6,221,550	5,985,975	228,825	6,750
e Bank Fees	43e	612,522	34,818	577,529	175
f Commissions	43f	54,860	54,860		
g Advertising	43g	1,087,736	57,855	1,029,769	112
h INSURANCE	43h	1,351,543	637,543	714,000	
i TAXES & LICENSES	43i	163,079	39,173	123,906	
j DUES AND SUBSCRIPTIONS	43j	454,628	270,997	126,949	56,682
k MEDICAL FEES	43k	61,716	61,716		
I PURCHASED SERVICES	431	2,926,097	1,007,805	1,896,587	21,705
m BAD DEBT	43m	425,615	49,046	376,569	
n MISCELLANEOUS EXPENSE	43n	31,698	5,185	26,513	

Form 990, Part V-A - Current Officers, Directors, Trustees, and Key Employees:

Form 990, Part V-A - Current O	Ticers, Directors, 1rt	istees, and key Em	Dioyees:	
(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0-	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances
STEVEN KAPLAN C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROA WEST HAVEN, CT 06516	PRESIDENT 40 0	291,683	131,252	81,468
DAVID P DAUWALDER C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	PROVT & SR VP-ACAD & STU AFFA 40 0	241,380	30,013	0
GEORGE S SYNODI C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	CFO & VP FINANCE 40 0	225,827	30,417	0
DENNIS L NOSTRAND C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	VP FOR ENROLLMENT 40 0	225,333	47,134	0
CATHERINE SPINELLI C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	VP FOR UNIV ADVANCEMENT 40 0	169,927	17,999	0
SAMUEL S BERGAMI JR C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	CHAIRMAN OF THE BOARD 1 0	0	0	0
PHILIP H BARTELS C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
MARY J BARNEBY C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
PHILIP BATCHELOR C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
KENNETH W BIERMACHER (C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0

Form 990, Part V-A - Current Officers, Directors, Trustees, and Key Employees:

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0-	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances
GAIL L BREKKE D C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
WILLIAM L JR BUCKNALL C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
FRANK P CARRUBBA (E) C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
WILLIAM J CHOWANEC C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
K ONI CHUKWU 📆 C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
RALPH F DELLA CAMERA JR SOCIETY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN CT WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
RICHARD J DESLAURIERS MD C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
HEIDI S DOUGLAS C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
ERNEST F SCHAUB C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
COLIN J FOSTER C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0

Form 990, Part V-A - Current Officers, Directors, Trustees, and Key Employees:

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0-	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances
ARMANDO GARCIA D C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
JEFFERY P HAZELL C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
PAUL D LANDINO C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
ROBERT M LEE C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
THOMAS K LEWIS JR SOUND COME TO THE WIND COME TO THE WIND COME TO THE WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
PATRICK G OBRIEN C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
RAYMOND J MARGIANO PHD C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
JAMES C REILLY C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
JANICE K SUSSMAN DC/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
PATRICIA B SWEET C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 10	0	0	0

Form 990, Part V-A - Current Officers, Directors, Trustees, and Key Employees:

(A) Name and address	(B) Title and average hours per week devoted to position	(C) Compensation (If not paid, enter -0-	(D) Contributions to employee benefit plans & deferred compensation plans	(E) Expense account and other allowances
STEPHEN P TAGLIATELA (S) C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN,CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
MICHAEL W TONER C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
DOUGLAS D WATTS TO COUNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN CT WEST HAVEN, CT 06516	BOARD OF GOVERNORS 10	0	0	0
ROBERT ALVINE C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 1 0	0	0	0
OREST T DUBNO C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	BOARD OF GOVERNORS 10 0	0	0	0

Form 990, Part VI, Line 80b - If "Yes", enter the name of the organization and whether it is exempt or nonexempt:

Name of the Organization	Exempt	Nonexempt
UNIVERSITY OF NEW HAVEN DENTAL CENTER SCIENCE INC	х	
UNIVERSITY OF NEW HAVEN DENTAL CENINC	х	
UNIVERSITY OF NEW HAVEN FOUNDATION INC	х	

TY 2007 Cash Grants Paid Schedule

Name: University of New Haven

Class of Activity	Recipient's name	Address	Amount	Relationship
	Federal - 367 STUDENTS	C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	925,535	NONE
	Institutional Aid - 2688 STUDENTS	C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	24,537,603	NONE
	Private Aid - 281 STUDENTS	C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	36,217	NONE
	State AId - 400 STUDENTS	C/O UNIVERSITY OF NEW HAVEN 300 BOSTON POST ROAD WEST HAVEN, CT 06516	2,311,051	NONE

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TY 2007 Compensation Explanation

Name: University of New Haven

Person Name	Explanation
STEVEN KAPLAN	* DURING THE YEAR ENDED 06/30/2008, THE PRESIDENT'S COMPENSATION INCLUDED \$74,250 IN DEFERRED COMPENSATION WHICH WILL BE PAID UPON RETIREMENT ONLY UPON THE FULFILLMENT OF SERVICE THROUGH 2019

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TY 2007 Compensation Explanation

Name: University of New Haven

TY 2007 General Explanation Attachment

Name: University of New Haven

Identifier	Return Reference	Explanation
PROCEEDS FROM SALE OF SECURITIES	FORM 990, PART I, LINE 8	======================================

ldentifier	Return Reference	Explanation
FIXED ASSETS DETAIL	FORM 990, PART II, LINE 42 AND PART IV, LINE 57	======================================

ldentifier	Return Reference	Explanation
TAX EXEMPT BOND LIABILITIES	FORM 990, PART IV, LINE 64A	======================================

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TY 2007 Investments - Other Schedule

Name: University of New Haven

Description	Book Value	Cost/FMV
FUNDS ON DEPOSIT WITH TRUSTEE	2,077,346	F
INVESTMENTS IN TRUST BY OTHERS	4,531,954	F

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TY 2007 Other Assets Schedule

Name: University of New Haven

Description	Beginning of Year Amount	End of Year Amount
INTEREST RATE SWAP	1,208,026	0
AMOUNTS IN ESCROW	427,520	0

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TY 2007 Other Changes in Net Assets Schedule

Name: University of New Haven

Description	Amount
UNREALIZED GAIN ON INVMTS HELD IN TRUST	577,290
CHANGE IN FMV OF INTEREST RATE SWAPS	4,314,173
PAYMENT TO HENRY C LEE INSTITUTE	98,644
NET UNREALIZED GAINS-INVESTMENTS	979,100

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TY 2007 Other Expenses Included Schedule

Name: University of New Haven

Description	Amount
RETURNS	241,951
SPECIAL EVENTS EXPENSE	221,341

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TY 2007 Other Liabilities Schedule

Name: University of New Haven

Description	Beginning of Year Amount	End of Year Amount
POST RETIREMENT OBLIGATION	1,933,136	2,292,810
CAPITAL LEASES	153,905	0
INTEREST RATE SWAP	181,977	3,288,122

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TY 2007 Other Notes/Loans Receivable Short Schedule

Name: University of New Haven

Category/Name	Amount
FEDERAL PERKINS LOANS PROGRAM	3,744,252

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TY 2007 Other Revenues Included Schedule

Name: University of New Haven

Description	Amount
RETURN	127,239
SPECIAL EVENTS EXPENSE	221,341
CHANGE IN INTEREST RATE SWAP	-4,314,173

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TY 2007 Special Events Schedule

Name: University of New Haven

Event Name	Gross Receipts	Contributions	Gross Revenue	Direct Expense	Net Income (Loss)
Scholarship Ball	172,339		172,339	135,713	36,626
Golf Tournament	115,426		115,426	85,628	29,798

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TY 2007 Tax-Exempt Bond Liabilities Schedule

Name: University of New Haven

Item No.	1
Name of Issue	
Purpose	SEE STATEMENT 3
Amount Outstanding	41912720
Unexpeded Bond Proceeds	
Third Party Use	
Space Percentage	
Maturity Date	
Repayment Terms	
Interest Rate	
Security	

TY 2007 Non Electing Public Charities Statement

Name: University of New Haven

EIN: 06-0761704

Statement: EMPLOYEES FROM THE UNIVERSITY OF NEW HAVEN LOBBIED THE

STATE OF CONNECTICUT TO APPROPRIATE THE FUNDS TO BUILD THE HENRY C. LEE SCHOOL OF CRIMINAL JUSTICE. NO OUTSIDE LOBBYIST WERE USED AND NO COST WERE INCURRED BY THE

UNIVERSITY IN THIS EFFORT.

TY 2007 Scholarship Award Statement

Name: University of New Haven

EIN: 06-0761704

Statement: ALL STUDENTS RECEIVING SCHOLARSHIPS AND FELLOWSHIPS ARE

JUDGED WORTHY BY THE UNIVERSITY'S ASSESSMENT ON THE

BASIS OF ACADEMIC, ACHIEVEMENT, FINANCIAL NEED AND OTHER STANDARDS. ------

GRANTS, SCHOLARSHIPS, FELLOWSHIPS AND STUDENT LOANS BY COMPLETING THE FASFA FORM AND THE UNIVERSITY FINANCIAL AID APPLICATION AND SUBMIT THEM TO THE FINANCIAL AID

OFFICE BY MARCH 1ST EACH YEAR.

TY 2007 Self Dealing Statement

Name: University of New Haven

Line Number	Explanation
2a	ON DECEMBER 29, 2004, THE UNIVERSITY ENTERED INTO AN OPERATING LEASE WITH SAMUAL S. BERGAMI, JR., A MEMBER OF THE UNIVERSITY'S BOARD OF GOVERNORS FOR THE LEASE OF PROPERTY LOCATED AT 105 RUDEN STREET IN WEST HAVEN, CT. THIS LEASE IS CONSISTENT WITH THE BOARD OF GOVERNOR'S APPROVED PROPERTY ACQUISITION PROGRAM. THE ANNUAL VALUE OF THE LEASE WAS \$11,052. ON APRIL 10, 2008, THE PROPERTY WAS GIFTED TO THE UNIVERSITY BY MR. BERGAMI VIA A QUIT CLAIM DEED
2d	SEE FORM 990, PART V